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25 August 1970

NOTE FOR: Acting Deputy Director for Intelligence

SUBJECT : Session with Summer Interns

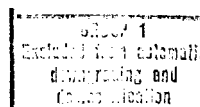
Ed, a few words on the Summer interns' principal comments, and some thoughts of mine on each of these.

1. More about the DD/S&T and the DD/P.

A wholly legitimate comment, one which you might wish to operate on this afternoon; I should think that some general statements on your part would be most useful, and okay on security grounds.

a. You could indicate, for example, the necessarily increased reliance upon DD/S&T collection and processing means, a few safe examples out of the variety of such endeavors (OSI and FMSAC this and that), and in particular a word about the high stakes surrounding some technically-derived intel: e.g., the Soviet strategic threat, the question of verification, the future Chinese threat, the Arab-Israeli cease fire, and the close interplay of some of this product with US force planning, big US \$, etc..

b. Weave in the total technical intel activities of the USG: in very general terms, NRO, NSA, and, the military, and where the money goes. Also how certain Agency-chaired committees tie all of these complex endeavors together: JAEIC, GMAIC, *Com. Rex*, SIGINT Committee, and USIB.



c. Perhaps, also, some brief and very general comments about DD/P's FI (only) activities. A few cases (are there any more?) wherein DD/P has made some unique contribution to our facts or interpretation. (I know of a few.)

2. The Agency should refrain from stuffing the interns full of so much briefing and so many organizational charts at the summer's outset. Again, a legitimate and constructive criticism. You might wish to indicate that there should indeed be less of this all at once, plus more opportunity than now exists in the program for more sophisticated briefings/discussion after the interns have been at their jobs for some time and are in a better absorptive position. To this end, and in addition to anything else you might wish to say to them today, you might get into the interplay of intel production and policy-making. And, how all this really works -- or doesn't -- in practice.

3. Additional opportunity for the interns to meet together. Yes. One way might be to schedule an informal session, perhaps about two-thirds of the way through their summer period, ideally in some relaxed setting after work and over drinks. But, in any event, have them meet with the A/DDI and/or the DDI/CAR for an hour or so. Part of that time simply chatting; the remainder of the time, the A/DDI or CAR making a few points in some kind of informal discussion. Also, such a setting might lend itself to having a senior and impressive representative there from both the DD/S&T and the DD/P, the two of them perhaps saying a word or two, and taking on some questions.

4. Each recipient DD/I office should make sure that its interns are not stuck in one particular and limited function all summer long. Yes. Even if he is to labor chiefly in one fairly delimited vineyard, we should make sure that each office takes some effort to acquaint the intern, informally, with its

people and functions across the board.

5. Perhaps that comment which recurs most often in their comments is regard for the quality of Agency people. I am personally unaware of just what program of initial briefings, etc., they were given, but I would simply stress the importance of making sure in the future that these are highest quality Agency officers in all cases, and that the format and atmosphere at each meeting are as conducive as possible to an informal and sophisticated approach.

6. Improvements needed in housing assistance. Suggest to Personnel and DD/S that their suggestions be seriously entertained.

7. I assume that you'll say something about the service we in the Agency perform, or seek to, in simply trying to bring an objective picture of the world's reality to US Presidents and their chief assistants, no mean feat in a world setting increasingly prone to imagery and passion.



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